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Affordable and Adaptable  
Public Buildings through  
Energy Efficient Retrofitting.

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Grant Agreement no.: 609060

D 9.2

**Dissemination Plan - 1<sup>st</sup> version**

PROJECT FUNDED BY THE EUROPEAN  
COMMUNITY IN THE 7<sup>TH</sup> FRAMEWORK  
PROGRAMME



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## SUMMARY

Awareness, dissemination and training are important issues of A2PBEER. They are one main pillar of the A2PBEER approach in terms of getting the whole supply and value chain, specially SMEs, involved in the project development and implementation and future exploitation of results.

This dissemination plan outlines the strategy and planned activities for the successful dissemination of the project results. Awareness and dissemination activities will take place in different stages of the project. The document will be up-dated throughout the project lifespan with reports of the partners on their expected and actual dissemination activities.

This dissemination plan is aimed at the consortium partners to ensure their involvement in all aspects of dissemination, and the European Commission in order to communicate the consortium's strategy and report on dissemination activities.

The Dissemination Plan contents:

- 1 The dissemination content
- 2 List of target stakeholders to be addressed
- 3 Dissemination activities, specifying the target audiences and the various communication strategies that will be used for each
- 4 Schedule and details of dissemination activities amongst partners

A final version will be submitted at the end of the project as a final report on all undertaken dissemination activities.

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## 1- DISSEMINATION CONTENT

Objective of the project:

A2PBEER will develop a systemic energy efficient buildings' retrofitting methodology for public buildings and will take advantage of synergies derived from interventions at district level. As a result the A2PBEER methodology will include already available building solutions and more innovative ones developed by the project:

- A “high performance envelope retrofitting”, based on an external and internal super-insulated (VIP–Vacuum Insulated Panels) façade retrofit and smart windows
- “Smart lighting systems” combining LED and natural light
- The “Smart Dual Thermal Substation”, a new approach to district heating based in smart grid functionality and integrating heating and cooling
- A “kit-concept” will be applied in the development of new solutions in order to deploy adaptable and affordable solutions

The methodology and developed kits will be demonstrated and validated through three real retrofitting deployments, covering main climatic areas in Europe (continental, oceanic and Mediterranean), different types of public districts and main public end-uses. Moreover, the replicability of A2PBEER results will be further validated through three complementary virtual projects covering additional climatic areas and end-uses.

A comprehensive “Train the Trainer” and an innovative market approach will allow results to be transferred to all key players of the value chain, with special focus on SMEs, and the transferability to social housing will be also addressed.

In summary the key ‘messages’ of the project are:

- Integrated approach to retrofitting of public buildings
- Use of innovative and high performance products and technologies
- Cost effective solutions for retrofitting of public buildings
- Significant energy and monetary savings following implementation along with proof of performance of the new technologies

These will be used to develop content of materials to promote the project and disseminate knowledge of the progress and the results.

## 2- TARGET GROUPS AND MAIN STAKEHOLDERS

The dissemination aim is to promote the project and raise the awareness about its achievements towards identified target groups and main stakeholders, which are summarized in Table 1.

**Table 1.** Identified target groups and main stakeholders

Category	Target groups and main stakeholders	Role	Links between project outcomes and the identified group
1	Public authorities at regional, national and European level	Decision makers, Supporters	Global Results from project <ul style="list-style-type: none"> <li>• Reaching 2020 targets</li> <li>• Energy savings per € investment</li> <li>• Innovative Technology Solutions</li> <li>• Replication opportunities</li> </ul>
2	European professional federations and networks concerned by the energy renovation of public buildings	Supporters	Global Results from project <ul style="list-style-type: none"> <li>• Reaching 2020 targets</li> <li>• Energy savings per € investment</li> <li>• Innovative Technology Solutions</li> <li>• OPAC38 output</li> </ul>
3	Professionals involved in energy renovations	Supporters, End Users	Focused on Systems and Technology Development <ul style="list-style-type: none"> <li>• Training</li> <li>• Site Visits</li> <li>• Products</li> </ul>
4	Final beneficiaries	End Users	<ul style="list-style-type: none"> <li>• Building Energy Performance</li> <li>• New System Operation</li> <li>• Energy Costs</li> </ul>

### 2.1- BREAKDOWN OF IDENTIFIED TARGET GROUPS AND KEY ACTORS

The identified target groups and main stakeholders, shown in Table 1, are subsequently listed in more detail. A database of target groups, which is presented in Tables 2 to 5 in section 2.2, was developed to enable strategic communications that can be targeted for each identified group.

#### 1 Public authorities at regional, national and European level (Decision makers, Supporters):

Associations and networks of cities and municipalities identified at international level:

- Association Internationale Villes et Ports
- CCRE- CEMR, Council of European Municipalities and Regions

- CLRA - The Congress of Local and Regional Authorities
- Covenant of Mayors
- Energy Cities
- ESCTC, The European Sustainable Cities and Towns Campaign
- European Urban Knowledge Network
- Eurocities
- FEDARENE, European Federation of Agencies and Regions for Energy and Environment
- INTA, International Urban Development Association
- Local Governments for Sustainability
- Sustainable Construction & Innovation through Procurement Network
- >175 ministries and local authorities from all over the EU

Public and private promoters identified at international level:

- CECODHAS Housing Europe
- ENHR , European Network for Housing Research
- EPRA , European Public Real Estate Association
- UEPC, European Union of Developers and House Builders
- HUMI- Housing and Urban Management Initiative
- RICS - the Royal Institution of Chartered Surveyors

## **2 European professional federations and networks concerned by the energy renovation of public buildings (Supporters):**

Architects associations identified at international level:

- ACE, Architects' Council of Europe
- Association des architectes du patrimoine
- AIA, The American Institute of Architects
- EAAE, European Association for Architectural education
- ECCE, European Council of Civil Engineers
- EFAP, The European Forum for Architectural Policies
- ENACA, European Network of Architectural Competent Authorities
- ENHSA, European Network of Heads of Schools of Architecture

- UIA, The International Union of Architects
- UMAR, Union of Mediterranean Architects

Federations and associations of construction organisations identified at international level:

- BBRI, Belgian Building Research Institute
- CIB, International Council for Building
- EBC, European Builders Confederation
- EFC, The European Construction Forum
- ECCREDI, the European Council for Construction Research, Development and Innovation
- ENBRI, European Network of Building Research Institutes
- FIEC, European Construction Industry federation

European sustainable buildings related technological platforms:

- ECP, European Concrete Platform
- ECTP, European Construction Technology Platform
- ERABUILD, European Research Area Build

Other sustainable buildings related organisations identified at international level:

- BPIE, Buildings Performance Institute Europe
- EEA, European Environment Agency
- EFCANET, European Federation of Engineering Consultancy Associations
- EPE, European Partners for the Environment
- European Climate Foundation
- INTA, International Urban Development Association
- The Climate Group
- URBACT, European exchange and learning programme promoting sustainable urban development
- Association Internationale des Urbanists
- WorldGBC, World Green Building Council



Energy management agencies and other stakeholders, related to energy, identified at international level:

- Coalition for Energy Savings
- EUREC, European Renewable Energy Centres Agency
- EuroACE

### **3 Professionals involved in energy renovations (End Users- Supporters):**

Building industry providers and installers through European and international associations:

- BIBM, European Federation of Precast Concrete
- CECED, European Committee of Domestic Equipment Manufacturers
- CEI, European Confederation of Wood-working industries
- CEMBUREAU, European Cement Association
- CEPMC, Council of European Producers of Materials for Construction
- EPIA, European Photovoltaic Industry Association
- ES – SO, European Solar Shading Organisation
- EURIMA, European Insulation Manufacturers Association
- Eurogypsum
- European Heating Oil Association
- European Asphalt Pavement Association
- European Coil Coating Association
- European Heat Pump Association
- Glass for Europe
- PU Europe, Polyurethane Insulation Industry
- REHVA, Federation of European HVAC Associations
- The Plastic Portal

### **4 Channels to reach final beneficiaries (tenants of the social housing existing buildings and real estate managers → End Users)**

Clients and users, identified at international level:

- CECODHAS, Housing Europe network
- EHF, The European Housing Forum

- IUT, International Union of Tenants
- UEHHA, The Union of European Historic Houses Associations
- UIPI, International Union of Property Owners

### 3- DISSEMINATION CHANNELS

Various dissemination activities will ensure a good communication and visibility of the project towards the identified target groups and general public. This are based on a communication strategy tailored to the various needs and expectations of the target groups.

Ways of contacting actors differ in three main respects:

- Type of link established with each actor (from being informed to being involved)
- The number of actors reached
- The effectiveness in getting the outcomes of the project accepted.

**Table 2.** Dissemination activities and target groups

Type of activity	Description	Contents	Target Groups
Proactive Communication	Through one-to-one communication, emails and participation at events of relevant stakeholders and the EC.	Project progress, events and relevant news	All target groups and general public
Clustering Activities	With other FP7 European related projects, European and National Technology Platforms and related associations	General information. WP2, WP3, WP4, WP5, WP6 results and W10.	European professional federations and networks concerned by the energy renovation of public buildings and EC
eNewsletters	One newsletter every six months	General project information, progress and partial results	All target groups
Brochures	At least two project brochures (M6 and M24) will be prepared for external communication in various languages (English, Spanish, Turkish, Swedish, Norwegian, Italian, Croatian and French)	General project information, progress and partial results	All target groups and general public
Website	A2PBEER website will be an interactive environment that will give access to all the aspects related to the research activities. The partner area will permit to	A2PBEER objectives overview, partners and public deliverables. Latest news and links to web cams, video and social media, e.g. facebook,	All target groups and general public

	collaborate and actively participate in the methodology's development.	twitter, LinkedIn	
Social Media	The project will have its own facebook, twitter, LinkedIn profiles, which can also be accessed through links on the website.	A2PBEER objectives overview, partners and public deliverables. Every consortium partner is required to use social media regularly as part of their dissemination activities.	All target groups and general public
Web Cams	Web cams for real time tracking on each real demonstration public district linked to website and social media	Monitoring at real time	All target groups and general public
Project Video	Video for dissemination on website and social media	General information about the project	All target groups and general public
Real and virtual demonstration districts	Project results will be disseminated through demonstration cases and real implementation in procurement processes.	Public District Retrofitting Demonstration (WP6) and replicability (WP8)	Public authorities at regional, national and european levels, professionals involved in energy renovations and final beneficiaries
Technical conferences/workshops at demo districts	Three technical conferences will be organised in the demo district areas (Bilbao, Ankara and Malmö)	Detailed information and dissemination of project results through construction value chain	Public authorities at regional level, professionals involved in energy renovations and end users
Publications	<ul style="list-style-type: none"> <li>• Peer reviewed journal publication</li> <li>• Paper in proceedings of a conference/workshop</li> <li>• Article/Section in an edited book or book series</li> <li>• Thesis/Dissertation</li> <li>• University Publication/ Scientific Monograph</li> <li>• Press release</li> <li>• Articles in popular press</li> </ul>	Publishable project results and achievements from WP2, 3, 4 and 5	All target groups and scientific community
Participation in conferences	A2PBEER will be represented in a number of : <ul style="list-style-type: none"> <li>• National and international scientific conferences</li> </ul>	The objective is to discuss specific research results (WP2, WP3, WP4, WP5, WP6, WP8) and receive input and comments	Public authorities at regional , national and European level and scientific community

	<ul style="list-style-type: none"> <li>• Conferences at EU-level</li> <li>• International policy conferences of relevance</li> </ul>	from outside the project, as well as to trigger new research projects.	
Exhibition fairs	Exhibition fairs at national and international Level	Exploitable results (mostly WP2, 3, 4, 5, 6, 8 and WP10)	Professionals involved in energy renovations and end users
Methodology/ Publication	“Guide for Public District retrofitting”	Publishable project results, specially WP2, 3, 4, 5, 6, 7 and 8.	Public authorities at regional , national and European level, scientific community, professionals involved in energy renovations and end users
Training and education material	Training courses, incl. training materials, will be carried out for education (students) and training (professionals). Additionally a short post-graduate course program will be developed.	Project results which require applicability training	European professional federations and networks concerned by the energy renovation of public buildings, professionals involved in energy renovations
Workshop: Train the trainer	1 training for European trainers (in Ireland) with the objective of extending the training to as many countries as possible	Project results which require applicability training	European professional federations and networks concerned by the energy renovation of public buildings, professionals involved in energy renovations
Workshop: Train SMEs and value chain	3 workshops for training SMEs, one in each Demo site (Bilbao, Ankara and Malmö).The workshops will be held near the demo site to allow a demo site visit.	Project results which require applicability training	European professional federations and networks concerned by the energy renovation of public buildings, professionals involved in energy renovations
Large scale communication	Results will be communicated to the general public at large scale via mass media communication: radio, newspapers, magazines and TV at local and regional level.	General information and relevant news	All target groups and general public

**Table 3.** Example of Dissemination Activity Reporting

Date	Responsible Partner	Type of activity	Location	Title of activity	Size of addressed audience	Type of addressed audience	Description of activity
<i>E.g. 01.03.2014</i>	<i>E.g. LIT</i>	<i>E.g. Conference</i>	<i>E.g. Limerick, Ireland</i>	<i>E.g. Retrofitting Public Building Conference</i>	<i>E.g. 500</i>	<i>E.g. Scientific community</i>	<i>E.g. Presentation and paper in proceedings of the conference. Full article can be found under this link: <a href="http://www.rpbconference.ie">www.rpbconference.ie</a></i>

**Table 4.** Example of national events

Date	Partner	Event	Location	Type of dissemination	Number of participants	Target group	Content

## 4- DISSEMINATION TIMELINE

The following Table 5 presents the current status of project milestones related to dissemination activities.

**Table 5.** Project milestones

Month No.	Month	Task No.	Milestone	Important Task	Specific Action	Implementation	Other Actions Content	
3	Dec-13	9,1	MS		Outline of website complete	Agree setup	Complete outline of website	
		2,1	MS		Diagnosis and approach to retrofit	Prepare report		
						Develop e-learning package	Develop moodle link	
4	Jan-14	7,1	MS		Monitoring and evaluation plan	Monitoring set up		
5	Feb-14							
6	Mar-14	9,2	MS		Prepare Brochure 1 Initial	Outline layout of design		Produce Brochure
		9,2		IT	Quotes for brochure design and printing in English	Agree quotes and print	Update website 1	Distribute brochure 1 in English
		9,2		IT	Convert brochure design for different languages	Print brochures by each country	Update website 1	Distribute brochure 1 in other languages
		9,2	MS		Finalise Dissemination Plan 1	Submit Dissemination Plan 1		
		9,2		IT			Develop information and contacts	Newsletter 1
		2.2, 3.1, 4.1, 5.1	MS		Concept and strategy of technologies	Summary of analysis of technologies	Insert info on technologies into website	

		2,3	MS		Best Practice Plan	Summary of best practice examples	Insert best practice methods into website	
		2,4	MS		Financial assessment	Cost and payback estimation		
		3.1, 6.1	MS		Analysis and study of demo sites	Comparison of different classifications of public buildings	Describe process and activities for retrofitting	Develop control documents
7	Apr-14	9,2	MS	IT	Quotes for design and printing of posters/banners	Agree quotes and produce	Insert brochure onto website	Print poster and photos (English only)
8	May-14				Commission demo sites			
9	Jun-14	2,5	MS		Definition of systematic retrofit	Prepare initial systemic methodology		
		3.2, 4.2	MS		General specification of technologies	Determine specification and controls	Insert specification info into website	
10	Jul-14							
11	Aug-14							
12	Sep-14	2,5	MS	IT	Definition of systematic retrofit		Update website 2	Newsletter 2
		9,2	MS		Project Executive Summary 1	Annual report on progress		
13	Oct-14							
14	Nov-14							
15	Dec-14	3.3, 3.5, 3.7, 4.3	MS		Detailed design of technologies	Prepare 3D CAD and simulations	Insert design of technologies into website	
		5.2, 5.3	MS		Retrofit thermal cooling kit and	Implement absorption and cooling		



					substation	services		
16	Jan-15							
17	Feb-15							
18	Mar-15	7.2, 7.3, 7.4	MS	IT	Evaluation from Pre retrofitted demo sites	Finish monitor of demo sites as pre retrofitted		Newsletter 3
		9,3	MS		Dissemination plan 2	Submit Disseminati on plan 2		
		1,2	MS		Project Report 1	Submit to steering committee		
		9,6	MS		Start training content	List training activities		Provide training content
		10,3	MS		Exploitation plan 1			
19	Apr-15							
20	May-15			IT			Update website 3	
21	Jun-15	3.4, 3.6, 3.8, 4.4	MS		Prototype of technologies	Finalize and validate prototypes	Examples of retrofit equipment on website	
		5,4	MS		Design support tool for substation			
		9,2	MS		Prepare Brochure 2	Arrange printing of brochure 2	Insert copy of brochure	Print brochure 2
		9,2		IT	Update general information and results	Obtain and collate photos	Insert into website	
22	Jul-15	7.2, 7.3, 7.4	MS	IT	Analyze and evaluate pre retrofitted demo sites	Show energy results of pre retrofitted sites	Show results of pre retrofit sites on website	
23	Aug-15							
24	Sep-15	6.2, 6.4, 6.6	MS	IT	Set up retrofit demo sites	Install technologie s at demo		Newsletter 4

						sites as retrofitted		
		1,3	MS		Technical report 1	Submit to steering committee		
25	Oct-15							
26	Nov-15							
27	Dec-15		MS		Monitoring demo sites with retrofit	Start monitor of demo sites retrofit	Confirm what and why being monitored	
28	Jan-16	8,1	MS	IT	Framework for virtual pilot toolkits	Identify relevant factors and criteria	Update website 4	
29	Feb-16							
30	Mar-16	1,4	MS		Technical report 2	Submit to steering committee		
31	Apr-16							
32	Apr-16			IT			Show examples of pilot results	Newsletter 5
33	May-16	6.3, 6.5, 6.7	MS		Finish monitor of demo sites as retrofitted	Evaluation from demo sites as retrofitted	Show energy results of retrofitted sites	
		8.2, 8.3, 8.4	MS		Replicability analysis of virtual pilots at demo sites	Test and confirm feasibility		
34	Jun-16			IT			Update website 5	
35	Jul-16							
36	Aug-16	9,4	MS		Dissemination plan 3	Submit Dissemination Plan3 v3		
		1,5	MS		Project Report 2	Submit to steering committee		
		10,1	MS		SCBC strategy plan			
		9,7	MS		Training plan version 2	Submit training plan v2		
		10,4	MS		Exploitation			

					plan 2			
37	Sep-16							
38	Oct-16			IT			Update website 6	Newsletter 6
39	Nov-16							
40	Dec-16							
41	Jan-17							
42	Feb-17	8,5	MS		Toolkit test on transferability for social housing	Provide simulation package and case study		
		1,6	MS		Technical report 3	Submit to steering committee		
		9,8	MS	IT	Trainer material finished	Submit training material		Technical conference at each demo site
43	Mar-17							
44	Apr-17			IT			Update website 7	Newsletter 7
45	May-17	7.5, 7.6, 7.7	MS		Evaluation from retrofitted Demo sites	Assessment of energy use, collate data and evaluate		
46	Jun-17							
47	Jul-17						Insert results on retrofit on website	
48	Aug-17	2,6	MS	IT	Guide for Public Building and District retrofitting	Submit report	Insert report and info into website	Joint conferences organized
		7,8	MS		Final Report on monitoring of demo sites	Submit report	Insert into website	
		9,5	MS		Final dissemination plan	Submit Dissemination Plan Final	Insert into website	
		9,9	MS		Final trainers report	Submit trainers report		

		10,2	MS		SCBC activity report	Submit SCBC report	Insert into website	
		10,5	MS		Exploitation plan Final	Submit Plan	Insert into website	
		1,7	MS		Project Report 3	Submit to steering committee	Insert into website	
		1,8	MS	IT	Final project report	Submit Final report	Insert into website	Newsletter 8

MS	Date of Milestone
IT	Important Task

## 5- APPENDIX

### 5.1- CONTACT LISTS OF IDENTIFIED TARGET GROUPS AND KEY ACTORS

Tables 5 to 8 present the contact lists for the identified categories of target groups.

**Table 6.** Contact lists of the target group and main stakeholders category 1

<u>Stakeholder groups</u>	<u>Organisation/Company</u>	<u>E-Mail</u>
Associations and networks of cities and municipalities	Association Internationale Villes et Ports	<a href="mailto:ddavoult@aivp.org">ddavoult@aivp.org</a>
	CCRE-CEMR	<a href="mailto:info@ccre-cemr.org">info@ccre-cemr.org</a>
	CCRE-CEMR	<a href="mailto:angelika.poth-moegele@ccre-cemr.org">angelika.poth-moegele@ccre-cemr.org</a>
	CLRA	<a href="mailto:congress.web@coe.int">congress.web@coe.int</a>
	CLRA	<a href="mailto:sylvia.ivanova@coe.int">sylvia.ivanova@coe.int</a>
	CoM	<a href="mailto:info@eumayors.eu">info@eumayors.eu</a>
	CoM	<a href="mailto:frederic.boyer@eumayors.eu">frederic.boyer@eumayors.eu</a>
	Energy Cities	<a href="mailto:peter.schilken@energie-cites.eu">peter.schilken@energie-cites.eu</a>
	Energy Cities	<a href="mailto:ian.turner@energy-cities.eu">ian.turner@energy-cities.eu</a>
	ESCTC	<a href="mailto:info@sustainablecities.eu">info@sustainablecities.eu</a>
	EUKN	<a href="mailto:secretariat@eukn.org">secretariat@eukn.org</a>
	Eurocities	<a href="mailto:e.schultz@eurocities.org">e.schultz@eurocities.org</a>
	Eurocities	<a href="mailto:silvia.ganzerla@eurocities.eu">silvia.ganzerla@eurocities.eu</a>
	Eurocities	<a href="mailto:paul.bevan@eurocities.eu">paul.bevan@eurocities.eu</a>
	Eurocities	<a href="mailto:vanessa.holve@eurocities.eu">vanessa.holve@eurocities.eu</a>
	Eurocities	<a href="mailto:catherine.parmentier@eurocities.eu">catherine.parmentier@eurocities.eu</a>
	Eurocities	<a href="mailto:bernardo.rodriques@eurocities.eu">bernardo.rodriques@eurocities.eu</a>
	Eurocities	<a href="mailto:Silvia.Ganzerla@eurocities.eu">Silvia.Ganzerla@eurocities.eu</a>
	FEDARENE	<a href="mailto:info@fedarene.org">info@fedarene.org</a>
	FEDARENE	<a href="mailto:fedarene@fedarene.org">fedarene@fedarene.org</a>
	INTA	<a href="mailto:intainfo@inta-net.org">intainfo@inta-net.org</a>
	Local Governments for Sustainability	<a href="mailto:hakan.perslow@stadshuset.goteborg.se">hakan.perslow@stadshuset.goteborg.se</a>
	Local Governments for Sustainability	<a href="mailto:michael.williams@nottinghamcity.gov.uk">michael.williams@nottinghamcity.gov.uk</a>
Sustainable Construction & Innovation through Procurement-Network	<a href="mailto:sci-network@iclei.org">sci-network@iclei.org</a>	

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	<b>ENHR</b>	<a href="mailto:enhr@tudelft.nl">enhr@tudelft.nl</a>
	<b>EPRA</b>	<a href="mailto:gareth.lewis@epra.com">gareth.lewis@epra.com</a>
	<b>UEPC</b>	<a href="mailto:info@uepc.org">info@uepc.org</a>
	<b>UEPC</b>	<a href="mailto:uepc@unicall.be">uepc@unicall.be</a>
	<b>UEPC</b>	<a href="mailto:geoffroy.tillieux@eupc.org">geoffroy.tillieux@eupc.org</a>
	<b>UEPC</b>	<a href="mailto:info@eupc.org">info@eupc.org</a>
	<b>HUMI</b>	<a href="mailto:scsp@stabilitypact.org">scsp@stabilitypact.org</a>
	<b>HUMI</b>	<a href="mailto:rcc@rcc.int">rcc@rcc.int</a>
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	<b>Minsitry of Regional Development and Public Work Bulgaria</b>	<a href="mailto:D.Nikolova@mrrb.government.bg">D.Nikolova@mrrb.government.bg</a>
	<b>Minsitry of the Environment and Spatial Development Slovenia</b>	<a href="mailto:metka.cernelc@gov.si">metka.cernelc@gov.si</a>
	<b>Minsitry regional development Czech republic</b>	<a href="mailto:daria.stastna@mmr.cz">daria.stastna@mmr.cz</a>
	<b>Municipalité de Silistra Bulgaria</b>	<a href="mailto:krasimiraan7@gmail.com">krasimiraan7@gmail.com</a>
	<b>Municipality of Braila Romania</b>	<a href="mailto:marian.ion@gmail.com">marian.ion@gmail.com</a>
	<b>Municipality of Los Greece</b>	<a href="mailto:pousseos@ios.gr">pousseos@ios.gr</a>
	<b>Municipality of Maroussi Greece</b>	<a href="mailto:lenachristea@yahoo.com">lenachristea@yahoo.com</a>
	<b>Municipality of Pragues Czech Republic</b>	<a href="mailto:jarolimj@p9.mepnet.cz">jarolimj@p9.mepnet.cz</a>
	<b>Municipality of Rethymno Greece</b>	<a href="mailto:tinta@mail.com">tinta@mail.com</a>
	<b>Municipality of Thessaloniki Greece</b>	<a href="mailto:mayorsal@otenet.gr">mayorsal@otenet.gr</a>
	<b>Municipality of Tuzla Bosnia Herzegovina</b>	<a href="mailto:sabinab@tuzla.ba">sabinab@tuzla.ba</a>
	<b>Município de Alcobaça Spain</b>	<a href="mailto:elisabetemendes.arg@gmail.com">elisabetemendes.arg@gmail.com</a>
	<b>Pafos Municipality Cyprus</b>	<a href="mailto:mefthy@cytanet.com.cy">mefthy@cytanet.com.cy</a>
	<b>Poznan City Hall City development Department Poland</b>	<a href="mailto:leclan@um.poznan.pl">leclan@um.poznan.pl</a>
	<b>Prefeitura Municipal de Campo Grande Brazil</b>	<a href="mailto:maura.ugp@pmcg.ms.gov.br">maura.ugp@pmcg.ms.gov.br</a>
	<b>Riga City Council Environment Center Latvia</b>	<a href="mailto:laimonis.osis@vide.rcc.lv">laimonis.osis@vide.rcc.lv</a>
	<b>Sociedad Municipal de Rehabilitation Spain</b>	<a href="mailto:gerencia@smruz.es">gerencia@smruz.es</a>
	<b>Starogard Gdanski Municipality Poland</b>	<a href="mailto:ludwik.szakiel@um.starogard.pl">ludwik.szakiel@um.starogard.pl</a>
	<b>Tallinn City Government Estonia</b>	<a href="mailto:kerttu.martin@tallinnlv.ee">kerttu.martin@tallinnlv.ee</a>
	<b>Union of Municipalities of Turkey</b>	<a href="mailto:bahar.ozden@yahoo.com.tr">bahar.ozden@yahoo.com.tr</a>

	<b>Viareggio Municipality Italy</b>	<a href="mailto:francoallergretti@comune.viareggio.lu.it">francoallergretti@comune.viareggio.lu.it</a>
	<b>Ville de Grenoble France</b>	<a href="mailto:pierre.kermen@ville-grenoble.fr">pierre.kermen@ville-grenoble.fr</a>
	<b>Ville de Lille France</b>	<a href="mailto:ccullen@mairie-lille.fr">ccullen@mairie-lille.fr</a>
	<b>Ville de Montpellier France</b>	<a href="mailto:jean.louis.destison@ville-montpellier.fr">jean.louis.destison@ville-montpellier.fr</a>
	<b>Ville de Tournai France</b>	<a href="mailto:yvesdegreef@skynet.be">yvesdegreef@skynet.be</a>

**Table 7.** Contact lists of the target group and main stakeholders category 2

<b>Stakeholder groups</b>	<b>Organisation/Company</b>	<b>E-Mail</b>
Architects' associations	<b>ACE, Architects' Council of Europe</b>	<a href="mailto:info@ace-cae.eu">info@ace-cae.eu</a>
	<b>Association des Architectes du patrimoine</b>	<a href="mailto:contact@architectes-du-patrimoine.org">contact@architectes-du-patrimoine.org</a>
	<b>AIA</b>	<a href="mailto:AIArchitect@aia.org">AIArchitect@aia.org</a>
	<b>EAAE</b>	<a href="mailto:aeaa@eaae.be">aeaa@eaae.be</a>
	<b>EAAE</b>	<a href="mailto:eaesophiameeres@eaae.be">eaesophiameeres@eaae.be</a>
	<b>ECCE</b>	<a href="mailto:ecce_sps@otenet.gr">ecce_sps@otenet.gr</a>
	<b>EFAP</b>	<a href="mailto:secretariat@efap-fepa.eu">secretariat@efap-fepa.eu</a>
	<b>ENACA</b>	<a href="mailto:tomuire@gmail.com">tomuire@gmail.com</a>
	<b>ENHSA</b>	<a href="mailto:ehsa@ehsa.net">ehsa@ehsa.net</a>
	<b>UIA</b>	<a href="mailto:editor@uia-architectes.org">editor@uia-architectes.org</a>
	<b>UMAR</b>	<a href="mailto:s.z.pekin@matu.com.tr">s.z.pekin@matu.com.tr</a>
Federations and associations of construction organisations	<b>BBRI</b>	<a href="mailto:peter.wouters@bbri.be">peter.wouters@bbri.be</a>
	<b>CIB</b>	<a href="mailto:wim.bakens@cibworld.nl">wim.bakens@cibworld.nl</a>
	<b>EBC</b>	<a href="mailto:secretariat@eubuilders.org">secretariat@eubuilders.org</a>
	<b>EFC</b>	<a href="mailto:communications@efc.be">communications@efc.be</a>
	<b>ECCREDI</b>	<a href="mailto:myriam.olislaegers@wtbcstc.be">myriam.olislaegers@wtbcstc.be</a>
	<b>ENBRI</b>	<a href="mailto:info@enbri.org">info@enbri.org</a>
	<b>FIEC</b>	<a href="mailto:info@fiac.org">info@fiac.org</a>
European sustainable buildings related technological platforms	<b>ECP</b>	<a href="mailto:info@europeanconcrete.eu">info@europeanconcrete.eu</a>
	<b>ECTP</b>	<a href="mailto:secretariat@e2b-ei.eu">secretariat@e2b-ei.eu</a>
	<b>ERABUILD</b>	<a href="mailto:luc.bourdeau@cstb.fr">luc.bourdeau@cstb.fr</a>
Other sustainable buildings related organisations	<b>BPIE</b>	<a href="mailto:info@bpie.eu">info@bpie.eu</a>
	<b>BPIE</b>	<a href="mailto:oliver.rapf@bpie.eu">oliver.rapf@bpie.eu</a>
	<b>EEA</b>	<a href="mailto:Anca-Diana.Barbu@eea.europa.eu">Anca-Diana.Barbu@eea.europa.eu</a>
	<b>EEA</b>	<a href="mailto:birgit.georgi@eea.europa.eu">birgit.georgi@eea.europa.eu</a>

	<b>EFCANET</b>	<a href="mailto:efca@efca.be">efca@efca.be</a>
	<b>EPE</b>	<a href="mailto:marco.torregrossa@epe.be">marco.torregrossa@epe.be</a>
	<b>EUROPEAN CLIMATE FOUNDATION</b>	<a href="mailto:info@europeanclimate.org">info@europeanclimate.org</a>
	<b>EUROPEAN CLIMATE FOUNDATION</b>	<a href="mailto:patty.fong@europeanclimate.org">patty.fong@europeanclimate.org</a>
	<b>INTA</b>	<a href="mailto:intainfo@inta-net.org">intainfo@inta-net.org</a>
	<b>THE CLIMATE GROUP</b>	<a href="mailto:nmandalas@theclimategroup.org">nmandalas@theclimategroup.org</a>
	<b>THE CLIMATE GROUP</b>	<a href="mailto:MWebb@theclimategroup.org">MWebb@theclimategroup.org</a>
	<b>URBACT</b>	<a href="mailto:s.bornekar@urbact.eu">s.bornekar@urbact.eu</a>
	<b>URBACT</b>	<a href="mailto:antonioborghi@gmail.com">antonioborghi@gmail.com</a>
	<b>Association internationale des urbanistes</b>	<a href="mailto:pierre.laconte@ffue.org">pierre.laconte@ffue.org</a>
	<b>WORLDGBC</b>	<a href="mailto:dczerwinska@worldgbc.org">dczerwinska@worldgbc.org</a>
Energy management agencies and other stakeholders related to energy	<b>COALITION FOR ENERGY SAVINGS</b>	<a href="mailto:secretariat@energycoalition.eu">secretariat@energycoalition.eu</a>
	<b>COALITION FOR ENERGY SAVINGS</b>	<a href="mailto:stefan.scheuer@energycoalition.eu">stefan.scheuer@energycoalition.eu</a>
	<b>EUREC</b>	<a href="mailto:landolina@eurec.be">landolina@eurec.be</a>
	<b>EUROACE</b>	<a href="mailto:adrian.joyce@euroace.org">adrian.joyce@euroace.org</a>
	<b>EUROACE</b>	<a href="mailto:info@euroace.org">info@euroace.org</a>

**Table 8.** Contact lists of the target group and main stakeholders category 3

<b>Stakeholder groups</b>	<b>Organisation/Company</b>	<b>E-Mail</b>
Building industry providers and installers through European and international associations	<b>BIBM</b>	<a href="mailto:info@bibm.org">info@bibm.org</a>
	<b>CECED</b>	<a href="mailto:luigi.meli@ceced.eu">luigi.meli@ceced.eu</a>
	<b>CEI</b>	<a href="mailto:filip.de.jaeger@cei-bois.org">filip.de.jaeger@cei-bois.org</a>
	<b>CEMBUREAU</b>	<a href="mailto:aj.johnson@cembureau.eu">aj.johnson@cembureau.eu</a>
	<b>CEPMC</b>	<a href="mailto:info@cepmmc.org">info@cepmmc.org</a>
	<b>EPIA</b>	<a href="mailto:epia@epia.org">epia@epia.org</a>
	<b>ES-SO</b>	<a href="mailto:info@es-so.com">info@es-so.com</a>
	<b>EURIMA</b>	<a href="mailto:jan.tebos@eurima.org">jan.tebos@eurima.org</a>
	<b>EURIMA</b>	<a href="mailto:lena.esteves@eurima.org">lena.esteves@eurima.org</a>
	<b>EUROGYPSUM</b>	<a href="mailto:info@eurogypsum.org">info@eurogypsum.org</a>
	<b>European Heating Oil Association</b>	<a href="mailto:info@eurofuel.eu">info@eurofuel.eu</a>
<b>EUROPEAN ASPHALT</b>	<a href="mailto:info@eapa.org">info@eapa.org</a>	



	PAVEMENT ASSOCIATION	
	EUROPEAN COIL COATING ASSOCIATION	<a href="mailto:info@prepaintedmetal.eu">info@prepaintedmetal.eu</a>
	EUROPEAN HEAT PUMP ASSOCIATION	<a href="mailto:info@ehpa.org">info@ehpa.org</a>
	EUROPEAN HEAT PUMP ASSOCIATION	<a href="mailto:thomas.nowak@ehpa.org">thomas.nowak@ehpa.org</a>
	EUROPEAN HEATING OIL ASSOCIATION	<a href="mailto:info@eurofuel.eu">info@eurofuel.eu</a>
	GLASS FOR EUROPE	<a href="mailto:info@glassforeurope.com">info@glassforeurope.com</a>
	GLASS FOR EUROPE	<a href="mailto:vivien.fourcade@glassforeurope.com">vivien.fourcade@glassforeurope.com</a>
	PU EUROPE	<a href="mailto:secretariat@pu-europe.eu">secretariat@pu-europe.eu</a>
	REHVA	<a href="mailto:ad@rehva.eu">ad@rehva.eu</a>
	THE PLASTIC PORTAL	<a href="mailto:info@plasticseurope.org">info@plasticseurope.org</a>

**Table 9.** Contact lists of the target group and main stakeholders category 4

<b>Stakeholder groups</b>	<b>Organisation/Company</b>	<b>E-Mail</b>
Clients and users	CECODHAS	<a href="mailto:Julien.Dijol@housingeurope.eu">Julien.Dijol@housingeurope.eu</a>
	EHF	<a href="mailto:ruth.owen@feantsa.org">ruth.owen@feantsa.org</a>
	IUT	<a href="mailto:davide.lanzillotti@iut.nu">davide.lanzillotti@iut.nu</a>
	IUT	<a href="mailto:daniela.janeva@iut.nu">daniela.janeva@iut.nu</a>
	UEHHA	<a href="mailto:dg@uehha.org">dg@uehha.org</a>
	UEHHA	<a href="mailto:president@uehha.org">president@uehha.org</a>
	UIPI	<a href="mailto:office@uipi.com">office@uipi.com</a>